# Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

					d P.A. 71 of 1919,	as amended				
Loca	I Unit	of Gov	ernment Type				Local Unit Na	me		County
	Count	•	□City	□Twp	□Village	Other				
Fisca	al Yea	r End			Opinion Date			Date Audit Report	Submitted to State	
We a	ffirm	that	:		•					
We a	re ce	ertifie	d public ac	countants	s licensed to pra	actice in <b>I</b>	Michigan.			
We f	urthe	r affi	rm the follo	wing mat	erial, "no" respo	nses hav	e been discl	osed in the financial	statements, inclu	uding the notes, or in the
Mana	agem	nent l	_etter (repo	rt of comi	ments and reco	mmenda	tions).			
	YES	9	Check ea	ch applic	able box belo	<b>w</b> . (See i	nstructions fo	r further detail.)		
1.	1. All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.								ements and/or disclosed in the	
2.								unit's unreserved fu budget for expendit		estricted net assets
3.			The local	unit is in o	compliance with	the Unif	orm Chart of	Accounts issued by	the Department	of Treasury.
4.			The local	unit has a	idopted a budge	et for all r	equired fund	S.		
5.			A public h	earing on	the budget was	s held in	accordance v	vith State statute.		
6.					ot violated the ssued by the Lo				nder the Emerger	ncy Municipal Loan Act, or
7.			The local	unit has n	ot been delinqu	uent in dis	stributing tax	revenues that were	collected for ano	ther taxing unit.
8.			The local	unit only l	nolds deposits/i	nvestmer	nts that comp	ly with statutory req	uirements.	
9.								s that came to our a sed (see Appendix H		ed in the <i>Bulletin for</i>
10.			that have	not been	previously com	municate	d to the Loca		Division (LAFD)	during the course of our audit . If there is such activity that has
11.			The local	unit is fre	e of repeated co	omments	from previou	s years.		
12.			The audit	opinion is	UNQUALIFIE	Э.				
13.					complied with G		or GASB 34 a	s modified by MCG	AA Statement #7	and other generally
14.			The board	l or counc	il approves all i	invoices p	orior to payme	ent as required by cl	harter or statute.	
15.			To our kno	owledge,	bank reconcilia	tions that	were review	ed were performed t	timely.	
includes I, th	uded cripti e un	in tl on(s) dersi	nis or any of the auth gned, certif	other aud nority and y that this	dit report, nor of or commission statement is c	do they o	btain a stan	d-alone audit, pleas		the audited entity and is not name(s), address(es), and a
We	have	e end	closed the	following	g:	Enclosed	d Not Requir	ed (enter a brief justific	cation)	
Fina	ancia	l Sta	tements							
The	lette	er of	Comments	and Reco	ommendations					
Oth	Other (Describe)									
Certi	fied P	ublic A	Accountant (Fir	m Name)				Telephone Number		
Stree	et Add	ress						City	State	Zip
Authorizing CPA Signature  Remath d. Besthiaums  Printed Name  License Number						Number				

# TITTABAWASSEE TOWNSHIP

Saginaw County, Michigan

## FINANCIAL STATEMENTS

March 31, 2008

# TITTABAWASSEE TOWNSHIP

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### INDEPENDENT AUDITORS' REPORT

To the Township Board Tittabawassee Township, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Tittabawassee Township as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Tittabawassee Township's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

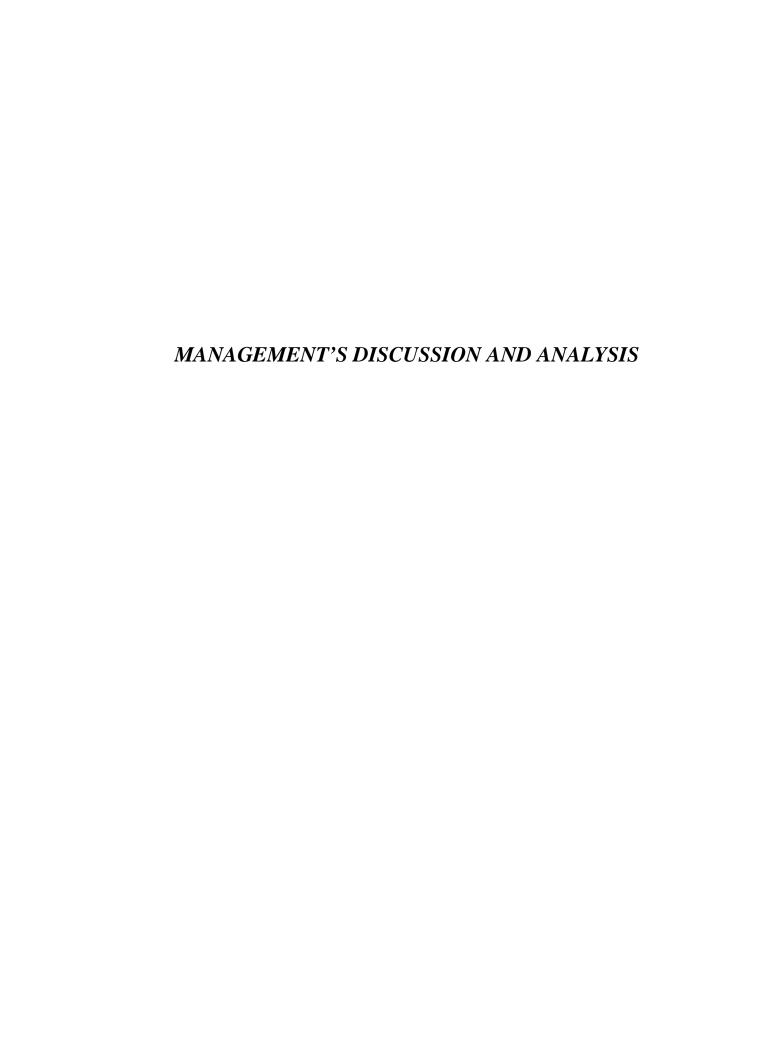
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Tittabawassee Township, as of March 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison schedules, as identified in the table of contents, are not required parts of the basic financial statements but are supplemental information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Tittabawassee Township's basic financial statements. The accompanying other supplemental information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Berthiaume & Co.

Saginaw, Michigan August 21, 2008



As management of Tittabawassee Township (the "Township"), we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended March 31, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the financial statements and the notes to the financial statements.

### **Financial Highlights**

The assets of the Township exceeded its liabilities at the close of the most recent fiscal year by \$21,196,655 (net assets). Of this amount, \$6,250,947 (unrestricted net assets) may be used to meet the Township's ongoing obligations to citizens and others.

During the fiscal year, the Township's total net assets increased by \$1,105,250. Governmental activities accounted for \$194,217 of this increase, while business-type activities accounted for \$911,033.

At the end of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$3,112,067, an increase of \$430,236 in comparison with prior year. Approximately one (1) percent of this total or \$35,084 is reserved for various purposes. The remaining fund balance of \$3,076,983 is unreserved and undesignated.

At the end of the current fiscal year, unreserved fund balance for the General Fund was \$1,170,169, which exceeds the General Fund's annual expenditures.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains required supplemental information and other supplemental information in addition to the basic financial statements themselves.

### **Government-wide Financial Statements**

The government-wide statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (for example, earned but unused vacation leave).

The government-wide financial statements can be found on pages 10 through 11 of this report.

#### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state or local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

**Governmental Funds** – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on the near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus on governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Township maintains eight (8) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Police Fund and Refuse Collection Fund, which are considered to be major funds. Data from the other five (5) governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The Township adopts an annual budget for each of its governmental funds. A budgetary comparison statement has been provided for the General Fund, Police Fund, and Refuse Collection Fund, the Township's major funds, to demonstrate compliance with that budget.

**Proprietary Funds** – The Township maintains one type of proprietary fund. Enterprise Funds are used to report the same functions as business-type activities in the government-wide financial statements. The Township uses Enterprise Funds to account for sewage collection and water distribution.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Sewer and Water Funds, which are considered to be major funds of the Township.

The basic proprietary fund financial statements can be found on pages 16 through 21 of this report.

**Fiduciary Funds** – Fiduciary funds are used to account for the resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Township's own programs.

**Notes to the Financial Statements** – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other Information** – In addition to the basic financial statements and accompanying notes, this report also presents certain required supplemental information concerning the Township.

### **Government-wide Financial Analysis**

### **Statement of Net Assets**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. For all activities of the Township, assets exceeded liabilities by \$21,196,655 at the close of the most recent fiscal year. Most of this amount (70 percent) reflects the investment in capital assets (e.g., land, buildings, vehicles, equipment, sewer and water systems) less any related debt used to acquire those assets that are still outstanding. The Township uses these capital assets to provide services to its citizens; thus, these assets are not available for future spending. Although the Township's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Township's net assets (1 percent) represents resources that are subject to external restrictions on how they are to be used. The remaining balance of unrestricted net assets (29 percent) may be used to meet the government's ongoing obligations to citizens and others.

### Tittabawassee Township's Net Assets

		Governmental Activities		rss-type vities	Total		
	Acti	viiies	Acit	viites		ші	
	2008	2008 2007		2008 2007		2007	
Assets:							
Other assets	\$ 3,279,647	\$ 3,028,004	\$ 3,407,654	\$ 2,981,816	\$ 6,687,301	\$ 6,009,820	
Capital assets	3,283,208	3,352,630	12,239,360	11,817,139	15,522,568	15,169,769	
Total assets	6,562,855	6,380,634	15,647,014	14,798,955	22,209,869	21,179,589	
Liabilities:							
Other liabilities	144,960	133,792	115,416	106,616	260,376	240,408	
Long-term liabilities	455,829	478,993	297,009	368,783	752,838	847,776	
Total liabilities	600,789	612,785	412,425	475,399	1,013,214	1,088,184	
Net assets:							
Invested in capital assets,							
net of related debt	2,909,848	2,934,095	11,979,360	11,477,139	14,889,208	14,411,234	
Restricted	-	-	56,500	224,909	56,500	224,909	
Unrestricted	3,052,218	2,833,754	3,198,729	2,621,508	6,250,947	5,455,262	
Total net assets	\$ 5,962,066	\$ 5,767,849	\$15,234,589	\$14,323,556	\$21,196,655	\$20,091,405	

#### **Statement of Activities**

During the current fiscal year, the government's total net assets increased by \$1,105,250. Governmental activities accounted for \$194,217 of this increase, while business-type activities accounted for \$911,033.

### Tittabawassee Township's Change in Net Assets

		Govern		al	Business-type Activities		e	Total				
		Activ									tai	
		2008	2	2007		2008	2	2007	2	2008	_	2007
Revenues:												
Program revenues												
Charges for services	\$	664,827	\$	644,775	\$ 2,	,303,598	\$ 2,	199,090	\$ 2,	,968,425	\$	2,843,865
Operating grants		20,132		26,381		19,854		-		39,986		26,381
Capital grants		-		13,721		955,900		-		955,900		13,721
General revenues												
Property taxes		1,016,971	1,	020,090		-		-	1,	,016,971		1,020,090
Franchise fees		35,489		-		-		-		35,489		-
State revenue sharing		445,483		521,756		-		-		445,483		521,756
Investment earnings		59,605		70,291		78,382		63,064		137,987		133,355
Miscellaneous	_	62,659		41,341				3,924		62,659	_	45,265
Total revenues		2,305,166	2,	338,355	3,	,357,734	2,	266,078	5,	,662,900	_	4,604,433
Program Expenses:												
General government		618,422		689,592		-		-		618,422		689,592
Public safety		825,658		821,667		-		-		825,658		821,667
Public works		435,377		559,363		-		-		435,377		559,363
Community and economic												
development		27,228		81,095		-		-		27,228		81,095
Recreation and culture		192,546		120,660		-		-		192,546		120,660
Interest on long-term debt		16,768		15,295		-		-		16,768		15,295
Sewer		-		-		,124,585		950,850		,124,585		950,850
Water		-			1,	,322,116	1,	355,569	1,	,322,116	_	1,355,569
Total program expenses		2,115,999	2,	287,672	2,	,446,701	2,	306,419	4,	,562,700	_	4,594,091
Increase in net assets before other items		189,167		50,683		911,033		(40,341)	1,	,100,200	_	10,342
Other items:												
Sale of capital assets - gains		5,050								5,050		
Change in net assets		194,217		50,683		911,033		(40,341)	1,	,105,250		10,342
Net assets, beginning, restated		5,767,849	5,	717,166	_14,	,323,556	_14,	363,897	20,	091,405		20,081,063
Net assets, ending	\$	5,962,066	\$ 5,	767,849	\$15.	,234,589	\$14,	323,556	\$21,	196,655	\$	20,091,405

### **Governmental Activities**

There were no significant capital improvement projects in this fiscal year. Expenditures were \$171,673 less than the previous year's budget, which accounts for the majority of the increase in net assets.

### TITTABAWASSEE TOWNSHIP

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### **Business Type Activities**

The enterprise funds are responsible for the maintenance, improvement and operation of the wastewater collection and the water distribution systems. Proper upkeep of these systems requires continued capital investments in equipment, water lines, sewer mains and the lagoon.

The Sewer Fund's South Sanitary Sewer Project was a significant investment in this fiscal year. A new tractor was also purchased with funds from both enterprise funds. These capital improvement projects have also been completed without adding any new long-term debt, which contributes to the increase in net assets for the year.

The enterprise funds also acquired contributed capital assets with a value of \$955,900 through the development of property within the Township.

### **Township Funds Financial Analysis**

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related requirements.

The fund financial statements provide detailed information about the most significant funds, not the Township as a whole. The Township Board creates funds to help manage money for specific purposes as well as show accountability for certain activities. The Township's major governmental funds are the General Fund, Police Fund, and Refuse Collection Fund. Additionally, the Township reports the Sewer and Water funds as major proprietary funds.

The General Fund accounts for functions relating to the general government activities of the Township, which are financed by property tax levies, distribution of State revenues, and fees charged for various municipal activities and services. This fund had an increased fund balance of \$227,873.

The Police Fund is financed by the police millage and one-half (1/2) of the public safety millage. This fund had an increased fund balance of \$24,185.

The Refuse Collection Fund accounts for the assessment to taxpayers for rubbish removal. This fund had an increased fund balance of \$38,026.

The Sewer Fund covers the operations of the Township's sewage treatment plant and the maintenance and construction of the sewer distribution system.

The Water Fund finances the operations of the water treatment plant and the entire transmission and distribution system.

### **General Fund Budgetary Highlights**

Over the course of the year, the Township Board and Township administration monitor and amend the budget to account for unanticipated events during the year. Amendments during the year were relatively minor.

### TITTABAWASSEE TOWNSHIP

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### **Capital Assets and Debt Administration**

Capital Assets – At March 31, 2008, the Township has \$15,522,568 invested in capital assets. This investment in capital assets includes land, buildings and improvements, vehicles, equipment, and sewer and water systems. Governmental activities book value of capital assets was \$3,283,208 and business-type activities book value was \$12,239,360.

**Debt** – At the end of the current fiscal year, the Township had total debt outstanding of \$633,360 (not including the component unit). Debt reported in these financial statements is related to the construction and acquisition of the above-mentioned capital assets and is reported as a liability in the statement of net assets.

### **Economic Factors**

Tittabawassee Township has been fortunate to be geographically located in the center of Saginaw, Midland and Bay City. As a result, residential growth over the past ten years has been steady. The Township's taxable value has grown 5% in 2003, 6.5% in 2004, 6.6% in 2005, 4.5% in 2006, and 4.4% in 2007. The increases each year are almost solely from new single family homes being built in subdivisions as well as on countryside lots. The Township's population has increased more than 14% from 2000 to 2007 and has remained in a growth pattern in spite of a sluggish economy throughout Michigan.

Future business development within the Township looks promising due to Dow Corning Corporation's expansion of Hemlock Semiconductor Corporation's facility in Thomas Township. Tittabawassee Township benefits from this investment because of its proximity to this business. As the workforce grows, it enables the Township the opportunity to attract new residents. The Township's location on a primary state highway also makes it an attractive option for new businesses related to alternative energy development.

The Township is not immune to the effect of the economic trends in this State, though. Our budget is affected by the rising costs of energy, petroleum products and the goods needed to provide services. Therefore, the Township's resources will continue to be carefully managed to meet the needs of the residents and businesses it serves.

### **Contacting the Township's Financial Management**

This financial report is designed to provide a general overview of the Township's finances for all those with an interest in the government's finances. If you have questions about this report or need additional financial information, contact 145 S. Second Street, Freeland, MI 48623.



# STATEMENT OF NET ASSETS

March 31, 2008

	Primary Government							
	Go	vernmental	Bu	siness-type			$\boldsymbol{C}$	omponent
		Activities	Activities		Total			Unit
Assets:								
Cash and cash equivalents	\$	1,697,481	\$	2,427,008	\$	4,124,489	\$	120,889
Receivables		1,546,806		881,603		2,428,409		422,204
Internal balances		276		(276)		-		-
Inventory		-		26,015		26,015		-
Prepaid expenses		35,084		9,224		44,308		-
Restricted cash and cash equivalents		-		56,500		56,500		-
Capital assets:								
Nondepreciable capital assets		294,025		1,145,043		1,439,068		9,492
Depreciable capital assets, net		2,989,183		11,094,317		14,083,500		1,260,136
Other assets				7,580	_	7,580		
Total assets		6,562,855		15,647,014		22,209,869		1,812,721
Liabilities:								
Accounts payable and accrued expenses		144,960		115,416		260,376		66,140
Long-term liabilities:		,		,		,		,
Due within one year		42,835		80,000		122,835		75,000
Due in more than one year		412,994		217,009		630,003		1,601,825
Total liabilities		600,789		412,425	_	1,013,214		1,742,965
Net assets:								
Invested in capital assets, net of related debt		2,909,848		11,979,360		14,889,208		269,628
Restricted for:		, ,		,- ·- <del>,- · ·</del>		,,		,
Bond reserve		_		56,500		56,500		_
Unrestricted		3,052,218		3,198,729		6,250,947		(199,872)
Total net assets	\$	5,962,066	\$	15,234,589	\$	21,196,655	\$	69,756

### STATEMENT OF ACTIVITIES

Year Ended March 31, 2008

		1			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net (Expense) Revenue
Functions/Programs					
PRIMARY GOVERNMENT:					
Governmental activities:					
General government	\$ 618,422	\$ 193,581	\$ -	\$ -	\$ (424,841)
Public safety	825,658	104,033	6,222	-	(715,403)
Public works	435,377	336,918	11,441	-	(87,018)
Community and economic development	27,228	5,565	-	-	(21,663)
Recreation and culture	192,546	24,730	2,469	-	(165,347)
Interest on long-term debt	16,768				(16,768)
Total governmental activities	2,115,999	664,827	20,132		(1,431,040)
Business-type activities:					
Sewer	1,124,585	909,894	19,854	866,392	671,555
Water	1,322,116	1,393,704		89,508	161,096
Total business-type activities	2,446,701	2,303,598	19,854	955,900	832,651
Total primary government	\$4,562,700	\$ 2,968,425	\$ 39,986	\$ 955,900	\$ (598,389)
COMPONENT UNIT:					
Downtown development authority	\$ 189,800	\$ 6,463	<u>\$</u>	\$ -	<u>\$ (183,337)</u>

continued

	Pr			
	Governmental <u>Activities</u>	Business- type Activities	Total	Component Unit
Changes in net assets: Net (Expense) Revenue	<u>\$ (1,431,040)</u>	\$ 832,651	\$ (598,389)	\$ (183,337)
General revenues: Taxes:				
Property taxes, levied for general purpose	287,390	_	287,390	_
Property taxes, levied for police	511,155	_	511,155	_
Property taxes, levied for public safety	217,061	_	217,061	_
Property taxes, captured by DDA	217,001	_	-	392,720
Payment in lieu of taxes	1,365	_	1,365	-
Franchise fees	35,489	_	35,489	_
Grants and contributions not restricted to	,		,,	
specific programs	445,483	-	445,483	-
Unrestricted investment earnings	59,605	78,382	137,987	13,648
Miscellaneous	62,659	-	62,659	90
Special item - Gain on sale of capital asset	5,050		5,050	
Total general revenues	1,625,257	78,382	1,703,639	406,458
Change in net assets	194,217	911,033	1,105,250	223,121
Net assets, beginning of year, restated	5,767,849	14,323,556	20,091,405	(153,365)
Net assets, end of year	\$ 5,962,066	\$ 15,234,589	\$ 21,196,655	\$ 69,756

### GOVERNMENTAL FUNDS

### **BALANCE SHEET**

March 31, 2008

	General Fund			Police Fund		Refuse Collection Fund		Nonmajor Governmental Funds		Total Governmental Funds	
Assets:											
Cash and cash equivalents	\$	784,054	\$	234,801	\$	286,336	\$	392,290	\$	1,697,481	
Taxes receivable		22,541		34,513		25,467		6,055		88,576	
Accounts receivable		8,327		845		561		3,009		12,742	
Accounts receivable - tax account		329,388		586,981		319,158		102,664		1,338,191	
Special assessments receivable		31,336		-		-		-		31,336	
Due from other governmental units		75,961		-		-		-		75,961	
Due from other funds		276		-		-		-		276	
Prepaid expenditures	_	4,109		1,801	_	29,174		-	_	35,084	
Total assets	\$	1,255,992	\$	858,941	\$	660,696	\$	504,018	\$	3,279,647	
Liabilities and Fund Balances:  Liabilities:											
Accounts payable	\$	6,061	\$	13,676	\$	43,787	\$	4,265	\$	67,789	
Accrued expenses		11,626		10,639		_		2,149		24,414	
Due to component unit		31,291		7,100		_		_		38,391	
Deposits payable		1,400		-		_		4,250		5,650	
Deferred revenue	_	31,336	_							31,336	
Total liabilities		81,714		31,415		43,787		10,664		167,580	
Fund balances: Reserved for:											
Prepaid expenditures		4,109		1,801		29,174		_		35,084	
Unreserved:		4,109		1,001		29,174		_		33,004	
General fund		1,170,169								1,170,169	
		1,170,109		825,725		- 507 725		251 704		1,665,254	
Special revenue funds		-		023,123		587,735		251,794 241,560		241,560	
Capital projects funds		<del>-</del>						241,300		241,300	
Total fund balances		1,174,278		827,526	_	616,909		493,354	_	3,112,067	
Total liabilities and fund balances	\$	1,255,992	\$	858,941	\$	660,696	\$	504,018	\$	3,279,647	

Net assets of governmental activities

# RECONCILIATION OF FUND BALANCES OF GOVERNMENTAL FUNDS TO NET ASSETS OF GOVERNMENTAL ACTIVITIES

March 31, 2008

Total fund balances for governmental funds		\$ 3,112,067
Total net assets reported for governmental activities in the statement of of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Governmental capital assets	5,073,859	
Less accumulated depreciation	(1,790,651)	3,283,208
Certain liabilities are not due and payable in the current period and are not reported in the funds.		
Accrued interest	(8,716)	
Compensated absences	(82,469)	(91,185)
Deferred revenues reported in the governmental funds are recognized as revenues for the governmental activities.		
Special assessments		31,336
Long-term liabilities applicable to governmental activities are not due and payable		
in the current year and therefore are not reported as fund liabilities.		(373,360)

\$ 5,962,066

### GOVERNMENTAL FUNDS

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

Year Ended March 31, 2008

	General Fund	Police Fund	Refuse Collection Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:					
Property taxes	\$ 312,463	\$ 660,539	\$ -	\$ 115,585	\$ 1,088,587
Licenses and permits	35,489	-	-	87,552	123,041
State grants	493,029	5,410	-	14,144	512,583
Contributions from other units	15,992	-	-	-	15,992
Charges for services	210,215	750	368,250	-	579,215
Fines and forfeits	-	12,158	-	-	12,158
Interest and rents	47,307	10,610	7,006	31,922	96,845
Other revenue	72,883	1,967	3,206	40,371	118,427
Total revenues	1,187,378	691,434	378,462	289,574	2,546,848
Expenditures: Current					
General government	578,052	-	-	-	578,052
Public safety	-	628,500	-	150,222	778,722
Public works	94,941	-	340,436	-	435,377
Community and economic development	27,228	-	-	-	27,228
Recreation and culture	<del>-</del>	-	-	104,777	104,777
Other	15,084	-	-	-	15,084
Capital outlay	32,772	38,749	-	45,623	117,144
Debt service	17.000			20.475	45 475
Principal	17,000	-	-	28,475	45,475
Interest and fees	12,228			2,525	14,753
Total expenditures	777,305	667,249	340,436	331,622	2,116,612
Excess (deficiency) of revenues					
over expenditures	410,073	24,185	38,026	(42,048)	430,236
Other financing sources (uses):					
Transfer from other funds	<del>-</del>	-	-	182,200	182,200
Transfer to other funds	(182,200)				(182,200)
Total other financing sources (uses)	(182,200)			182,200	
Net change in fund balances	227,873	24,185	38,026	140,152	430,236
Fund balances, beginning of year	946,405	803,341	578,883	353,202	2,681,831
Fund balances, end of year	\$ 1,174,278	\$ 827,526	\$ 616,909	\$ 493,354	\$ 3,112,067

The accompanying notes are an integral part of these financial statements.

# RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended March 31, 2008

Net change in fund balances - total governmental funds		\$ 430,236
Total change in net assets reported for governmental activities in the statement of activities is different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives and reported as depreciation expense.		
Capital outlay	127,804	
Less depreciation expense	(197,526)	(69,722)
Collection of certain items recorded as deferred revenue are considered current financial resources in the governmental funds. In the statement of activities, these items have been recorded as revenue.		
Property taxes	(95,241)	
State revenue sharing - sales tax	(37,931)	
Special assessments	(54,274)	(187,446)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.		
Change in accrued interest payable	(22,311)	
Change in compensated absences payable	(2,015)	
Repayments of long-term debt	45,475	 21,149
Change in net assets of governmental activities		\$ 194,217

### STATEMENT OF NET ASSETS

March 31, 2008

	Bus	Business-type Activities					
	Sewer Fund	Water Fund	Total Enterprise Funds				
Assets:							
Current assets:							
Cash and cash equivalents	\$ 702,900	\$ 1,724,108	\$ 2,427,008				
Accounts receivable	12,263	421,401	433,664				
Accounts receivable - tax account	3,911	67,432	71,343				
Special assessments receivable	125,266	, -	125,266				
Due from other funds	117,550	_	117,550				
Inventory	<del>-</del>	26,015	26,015				
Prepaid expenses	4,618	4,606	9,224				
Total current assets	966,508	2,243,562	3,210,070				
Noncurrent assets:							
Restricted cash and cash equivalents	-	56,500	56,500				
Special assessments receivable	251,330	-	251,330				
Capital assets:							
Nondepreciable capital assets	1,119,474	25,569	1,145,043				
Depreciable capital assets, net Deferred charges	6,773,213	4,321,104 7,580	11,094,317 7,580				
Total noncurrent assets	8,144,017	4,410,753	12,554,770				
Total assets	9,110,525	6,654,315	15,764,840				
Liabilities:							
Current liabilities:							
Accounts payable	19,180	56,603	75,783				
Accrued expenses	3,724	2,850	6,574				
Due to other funds	-	117,826	117,826				
Deposits payable	-	25,181	25,181				
Accrued interest payable	-	7,878	7,878				
Current portion of long-term debt	5,000	75,000	80,000				
Total current liabilities	27,904	285,338	313,242				
Noncurrent liabilities:							
Compensated absences payable	19,199	17,810	37,009				
Long-term debt		180,000	180,000				
Total noncurrent liabilities	19,199	197,810	217,009				
Total liabilities	47,103	483,148	530,251				
			continued				

The accompanying notes are an integral part of these financial statements.

## TITTABAWASSEE TOWNSHIP

### PROPRIETARY FUNDS

## STATEMENT OF NET ASSETS, continued

March 31, 2008

	Bus	Business-type Activities				
	Sewer Fund	Water Fund	Total Enterprise Funds			
Net assets:						
Invested in capital assets, net of related debt	7,887,687	4,091,673	11,979,360			
Restricted for:						
Bond reserve	-	56,500	56,500			
Unrestricted	1,175,735	2,022,994	3,198,729			
Total net assets	\$ 9,063,422	\$ 6,171,167	\$ 15,234,589			

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS

Year Ended March 31, 2008

	Business-type Activities				
	Sewer Fund	Water Fund	Total Enterprise Funds		
Operating revenues:					
Charges for services	\$ 873,344	\$ 1,176,003	\$ 2,049,347		
Connection fees	27,370	47,153	74,523		
Penalties	-	23,155	23,155		
Hydrants	-	71,425	71,425		
Other	9,180	75,968	85,148		
Total operating revenues	909,894	1,393,704	2,303,598		
Operating expenses:					
Personnel	168,062	112,407	280,469		
Fringe benefits	80,727	69,598	150,325		
Supplies	35,233	114,014	149,247		
Contracted services	92,214	100,879	193,093		
Purchase of water	-	416,018	416,018		
Administrative expense	68,648	73,240	141,888		
Telephone	5,180	3,046	8,226		
Mileage	7,608	8,762	16,370		
Dues, licenses and permits	1,394	2,678	4,072		
Education and training	1,764	585	2,349		
Printing and publishing	203	1,594	1,797		
Insurance	12,568	8,133	20,701		
Utilities	63,484	6,082	69,566		
Repairs and maintenance	56,066	12,303	68,369		
Other services and supplies	420	427	847		
Depreciation	530,308	370,822	901,130		
Total operating expenses	1,123,879	1,300,588	2,424,467		
Operating income (loss)	(213,985)	93,116	(120,869)		
Non-operating revenues (expenses):					
Interest income	34,849	43,533	78,382		
Special assessments interest	19,854	-	19,854		
Amortization expense	-	(2,543)	(2,543)		
Interest expense	(706)	(18,985)	(19,691)		
Net non-operating revenues	53,997	22,005	76,002		
Net income (loss) before capital contributions	(159,988)	115,121	(44,867)		

continued

The accompanying notes are an integral part of these financial statements.

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS, continued

Year Ended March 31, 2008

	Bu	Business-type Activities				
	Sewer Fund	Water Fund	Total Enterprise Funds			
Capital contributions	866,392	89,508	955,900			
Net income	706,404	204,629	911,033			
Net assets, beginning of year, restated	8,357,018	5,966,538	14,323,556			
Net assets, end of year	\$ 9,063,422	\$ 6,171,167	\$ 15,234,589			

### STATEMENT OF CASH FLOWS

Year Ended March 31, 2008

	Business-type Activities				
	Sewer Fund		Water Fund	Total Enterprise Funds	
Cash flows from operating activities:					
Cash received from customers	\$ 5	84,690 \$	1,301,910	\$ 1,886,600	
Cash received (paid) between funds	(	73,942)	(50,929)	(124,871)	
Cash payments to employees	(1)	63,620)	(108,623)	(272,243)	
Cash payments to suppliers for goods and services	(4:	31,722)	(801,038)	(1,232,760)	
Net cash provided (used) by operating activities	(	84,594)	341,320	256,726	
Cash flows from capital and related financing activities:					
Special assessments interest		19,854	-	19,854	
Capital contributions		66,392	89,508	955,900	
Acquisition and construction of capital assets		90,148)	(133,203)	(1,323,351)	
Principal payments		(5,000)	(75,000)	(80,000)	
Interest paid		(706)	(18,985)	(19,691)	
Net cash used by capital and related financing activities	(30	09,608)	(137,680)	(447,288)	
Cash flows from investing activities:					
Interest received		34,849	43,533	78,382	
Net cash provided by investing activities		34,849	43,533	78,382	
Net increase (decrease) in cash and cash equivalents	(3:	59,353)	247,173	(112,180)	
Cash and cash equivalents, beginning of year	1,00	62,253	1,533,435	2,595,688	
Cash and cash equivalents, end of year	\$ 70	02,900 \$	1,780,608	\$ 2,483,508	

continued

### STATEMENT OF CASH FLOWS, continued

Year Ended March 31, 2008

	Business-type Activities					
		Sewer Fund	Water Fund		Total Enterprise Funds	
Reconciliation of operating income(loss) to net cash provided (used) by operating activities:						
Operating income (loss)	\$	(213,985)	\$ 93,11	5 \$	(120,869)	
Adjustments:						
Depreciation		530,308	370,82	2	901,130	
Change in assets and liabilities:						
Accounts receivable		45,008	(24,96	5)	20,043	
Accounts receivable - tax account		(3,911)	(67,43)	2)	(71,343)	
Special assessments receivable		(366,301)	-		(366,301)	
Accrued interest receivable		-	60	3	603	
Due from other funds		(73,942)	-		(73,942)	
Inventory		-	10,53	2	10,532	
Prepaid expenses		(4,618)	(4,60	5)	(9,224)	
Accounts payable		(1,421)	8,03	7	6,616	
Accrued expenses		(95)	1,02	3	928	
Due to other funds		-	(50,92	9)	(50,929)	
Deposits payable		-	2,07	)	2,070	
Accrued interest payable		(79)	(73:	5)	(814)	
Compensated absences payable		4,442	3,78	<u>4</u> _	8,226	
Net cash provided by operating activities	\$	(84,594)	\$ 341,32	<u>9</u>	256,726	

### FIDUCIARY FUNDS

### STATEMENT OF NET ASSETS

March 31, 2008

	Pension		
	Trust Fund	Agency Funds	Total
Assets:			
Cash and cash equivalents	\$ 1,474,337	\$ 2,022,425	\$ 3,496,762
Total assets	\$ 1,474,337	\$ 2,022,425	\$ 3,496,762
Liabilities:			
Accounts payable	\$ -	\$ 1,754,540	\$ 1,754,540
Due to other governmental units	<del>-</del>	267,885	267,885
Total liabilities		2,022,425	2,022,425
Net assets:			
Held in trust for pension benefits	\$ 1,474,337	\$ -	\$ 2,022,425

### FIDUCIARY FUNDS

### STATEMENT OF CHANGES IN NET ASSETS

March 31, 2008

	Pension Trust Fund
Additions:	
Contributions	
Employer	\$ 77,554
Employee	39,181
Interest earned	5,633
Investment gain (loss)	(45,528)
Total additions	76,840
<b>Deductions:</b>	
Distributions	73,216
Fees	4
Total deductions	73,220
Change in net assets	3,620
Net assets, beginning of year	1,470,717
Net assets, end of year	\$ 1,474,337



### NOTES TO FINANCIAL STATEMENTS

March 31, 2008

### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of Tittabawassee Township conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The following is a summary of the significant accounting policies:

### **Reporting Entity:**

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the Township and its component units. In evaluating the Township as a reporting entity, management has addressed all potential component units (traditionally separate reporting entities) for which the Township may be financially accountable and, as such, should be included within the Township's financial statements. The Township (the primary government) is financially accountable if it appoints a voting majority of the organization's governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial burden on the Township. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The component unit discussed below is included in the Township's reporting entity because of its operational or financial relationship with the Township.

**Discretely Presented Component Units -** This unit is reported in a separate column to emphasize that it is legally separate from the Township. The component unit is described as follows:

**Downtown Development Authority** - The Downtown Development Authority's (DDA) governing body is appointed by the Township Board. The budgets and expenditures of the DDA must be approved by the Township Board. In addition, the Township has the ability to significantly influence operations of the DDA. The DDA does not issue any other form of financial statements except as contained in Tittabawassee Township's annual financial statements.

### Measurement Focus, Basis of Accounting, and Financial Statement Presentation:

The accounts of the Township are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

### Government-wide Financial Statements:

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

March 31, 2008

The statement of net assets and the statement of activities report information on all of the nonfiduciary activities of the primary government. These statements distinguish between activities that are governmental and those that are business-type activities.

The statement of net assets presents governmental activities on a consolidated basis, using the economic resources measurement focus and accrual basis of accounting. This method recognizes all long-term assets and receivables as well as long-term debt and obligations. The Township's net assets are reported in three parts (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. The Township first utilizes restricted resources to finance qualifying activities.

The statement of activities reports both the gross and net cost of each of the Township's functions. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, fines, permits and charges, etc.). The statement of activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources and federal sources, interest income, etc.). The Township does not allocate indirect costs. In creating the government-wide financial statements the Township has eliminated interfund transactions.

The government-wide focus is on the sustainability of the Township as an entity and the change in the Township's net assets resulting from current year activities.

#### Fund Financial Statements:

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Property taxes, franchise fees, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. All other revenue items are considered to be measurable and available only when cash is received by the government.

March 31, 2008

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

Fiduciary funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Fiduciary funds are accounted for on a spending or economic resources measurement focus and the accrual basis of accounting as are the proprietary funds.

The Township reports the following major governmental fund:

The *General Fund* is the primary operating fund of the Township. It is used to account for all financial resources, except for those required to be accounted for in another fund.

The *Police Fund* is used to account for the revenues and expenditures for the government's police protection.

The *Refuse Collection Fund* is used to account for the revenues and expenditures of the government's refuse collection operation.

The Township reports the following major enterprise fund:

The Sewer Fund is used to account for the activities of the sewage collection system.

The *Water Fund* is used to account for the activities of the water distribution system.

Additionally, the Township reports the following:

The *Trust and Agency Funds* account for assets held by the Township in trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. These include the Pension Trust Fund, Tax Collection Fund, Trust and Agency Fund, and Payroll Fund.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do no conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Township has elected not to follow subsequent private-sector guidance.

### Assets, Liabilities and Equity:

<u>Deposits and Investments</u> – Cash and cash equivalents include cash on hand, demand deposits, certificates of deposit and short term investments with a maturity of three months or less when acquired. Investments, if any, are stated at fair value. For purposes of the statement of cash flows, the Township considers all highly liquid investments (including restricted assets) with a maturity when purchased of three months or less and all local government investment pools to be cash equivalents.

March 31, 2008

<u>Interfund Receivables and Payables</u> – Generally, outstanding amounts owed between funds are classified as "due from/to other funds". These amounts are caused by transferring revenues and expenses between funds to get them into the proper reporting fund. These balances are paid back as cash flow permits. Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds". Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide financial statements as "internal balances".

<u>Inventory</u> – Inventory is valued at cost, on a first-in, first-out basis. Inventories of proprietary funds are recorded as expenditures when consumed rather than when purchased. Inventories of governmental funds are recorded as expenditures when purchased.

<u>Prepaid Items</u> – Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

<u>Restricted Assets</u> – Certain revenue bonds of the Enterprise Funds require amounts to be set aside for a bond reserve. These amounts have been classified as restricted cash and cash equivalents.

<u>Capital Assets</u> – Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair market value at the date of donation. The Township defines capital assets as assets with an initial individual cost in excess of \$5,000. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized. Public domain (infrastructure) assets (e.g., roads, bridges, sidewalks and other assets that are immovable and of value only to the government) are capitalized if acquired after April 1, 2004. Capital assets are depreciated using the straight-line method over the following useful lives:

Buildings and improvements	5-50 years
Equipment	5-10 years
Land improvements	5-50 years
Sewer system	5-75 years
Vehicles	5-15 years
Water system	20-75 years

<u>Compensated Absences</u> – It is the Township's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation and sick pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

<u>Long-term Obligations</u> — In the government-wide financial statements and the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

March 31, 2008

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

<u>Fund Equity</u> – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### **Use of Estimates:**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **Eliminations and Reclassifications:**

In the process of aggregating data for the statement of net assets and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

### **Property Taxes:**

Property taxes are levied on each December 1st on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

The 2007 taxable valuation of the Township totaled \$249,285,860 (exclusive of any Michigan Tax Tribunal or Board of Review adjustments) on which ad valorem taxes levied consisted of .8894 mills for the Township's operating purposes, 2.2239 for police protection and .9430 mills for public safety.

The delinquent real property taxes of the Township are purchased by Saginaw County. The delinquent real property taxes are received soon enough after year end to be recorded as revenue in the current year.

### NOTE 2: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

### **Budgetary Information:**

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to March 31, the Township Manager submits to the Township Board a proposed operating budget for the fiscal year commencing the following April 1.
- 2. A public hearing is conducted to obtain taxpayer comments.
- 3. Prior to April 1, the budget is legally enacted by adoption of the Township Board.
- 4. Any revision that alters the total expenditures of any fund must be approved by the Township Board.

March 31, 2008

- 5. Formal budgetary integration is employed as a management control device during the year for all funds.
- 6. Governmental fund budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. A comparison of actual results of operations to the General Fund, Police Fund and Refuse Collection Fund budgets as originally adopted and amended by the Township Board are included in the required supplemental information.
- 7. All annual appropriations lapse at fiscal year end.

### **Excess of Expenditures over Appropriations in Budgeted Funds:**

During the year, the Township's Police Fund incurred expenditures that were in excess of the amounts budgeted by \$10,666.

### NOTE 3: DEPOSITS AND INVESTMENTS

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency of instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The investment policy adopted by the Township Board is in accordance with Public Act 196 of 1997. The Township's deposits and investments have been made in accordance with statutory authority.

The Township's deposits and investments are subject to risk, which is examined in more detail below:

### **Custodial Credit Risk of Bank Deposits:**

Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$6,355,786 of bank deposits (certificates of deposit, checking, and savings accounts), of which \$390,020 was covered by federal depository insurance and the remainder was uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits, and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with acceptable estimated risk level are used as depositories.

The Township had no investments at March 31, 2008.

March 31, 2008

### **NOTE 4: CAPITAL ASSETS**

Capital asset activity for the year ended March 31, 2008 was as follows:

	April 1, 	Additions	Retirements	March 31, 2008
Governmental activities:				
Nondepreciable capital assets:				
Land	\$ 294,025	\$ -	\$ -	\$ 294,025
Depreciable capital assets:				
Buildings and improvements	1,829,548	22,791	-	1,852,339
Land improvements	1,512,750	-	-	1,512,750
Equipment equipment	628,872	24,936	-	653,808
Vehicles	809,510	80,077	(128,650)	760,937
Total depreciable capital assets	4,780,680	127,804	(128,650)	4,779,834
Accumulated depreciation	(1,721,775)	(197,526)	128,650	(1,790,651)
Depreciable capital assets, net	3,058,905	(69,722)		2,989,183
Governmental activities, capital assets, net	\$ 3,352,930	\$ (69,722)	\$ -	\$ 3,283,208
Business-type activities: Nondepreciable capital assets:				
Land	\$ 120,000	0 \$ 6,073	3 \$ -	\$ 126,073
Construction in progress	144,066			1,018,970
Total nondepreciable capital assets	264,060		_	1,145,043
Total hondepreciable capital assets	201,000	000,57	,	1,1 13,0 13
Depreciable capital assets				
Buildings and improvements	1,265,324		-	1,265,324
Equipment and vehicles	480,269		5 -	516,524
Sewer system	12,502,368		* *	) 12,818,066
Water system	7,917,423	89,50	<u> </u>	8,006,928
Total depreciable capital assets	22,165,384	460,64	4 (19,186	22,606,842
Accumulated depreciation	(10,612,31	1) (901,130	916	(11,512,525)
Depreciable capital assets, net	11,553,073	(440,486	(18,270	11,094,317
Business-type activities, capital assets, net	\$ 11,817,139	9 \$ 440,49	1 \$ (18,270	\$ 12,239,360

March 31, 2008

### **Component unit:**

Nondepreciable capital assets:					
Land	\$ 9,492	\$ -	\$ _	\$	9,492
Depreciable capital assets					
Buildings and improvements	75,000	1,191,136	-	1	,266,136
Machinery and equipment	 2,796	 	 		2,796
Total depreciable capital assets	77,796	1,191,136	-	1	,268,932
Accumulated depreciation	 (7,296)	 (1,500)	 -		(8,796)
Depreciable capital assets, net	 70,500	 1,189,636	 	1	,260,136
Component unit, capital assets, net	\$ 79,992	\$ 1,189,636	\$ 	\$ 1	,269,628

Depreciation expense was charged to functions as follows:

	Governmental <u>Activities</u>			Business-type Activities		
General government	\$	52,310	\$	-		
Public safety		61,637		-		
Recreation and culture		83,579		-		
Sewer		-		530,308		
Water				370,822		
Total	\$	197,526	\$	901,130		

### **NOTE 5: DEFERRED REVENUE**

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current fiscal year, the various components of deferred revenue are as follows:

	<u>Una</u>	<u>ivailable</u>	<u>Unearned</u>
Special assessments	\$	31,336	\$ -

### **NOTE 6: LONG-TERM LIABILITIES**

The Township entered into a loan and contract to provide for the acquisition and construction of major capital projects. Loans and contract payables are direct obligations and pledge the full faith and credit of the Township.

March 31, 2008

Long-term liabilities at March 31, 2008 consisted of the following:

Types of Indebtedness	Maturity	Interest Rate	Annual Principal Installments	Original Loan Amount	itstanding Year-End
<b>Governmental Activities</b>					
Contracts and Loans Payable:					
1999 Bishop Tile Drain County Bond	2019	5.75%	\$17,000-27,200	\$ 340,000	\$ 323,000
2007 Fire Truck Loan	2013	3.75%	24,856-29,895	163,835	138,979
Business-type Activities  Bonds payable:  1987 Revenue Refunding Bonds  1994 Special Assessment Sewer Bonds  1989 Water Supply System Extension No. 2	2013 2009 2010	8.10% 6.35% 7.00%	\$25,000-35,000 5,000 50,000	\$ 335,000 130,000 575,000	\$ 155,000 5,000 100,000
Component Unit					
Bonds payable:					
1994 Downtown Development Bonds	2015	7.000%	\$75,000-100,000	\$ 1,105,000	\$ 675,000
2007 Limited Tax Development Bonds	2019	4.10-4.55%	75,000-125,000	1,000,000	1,000,000

The following is a summary of long-term liabilities transactions for the year ended March 31, 2008:

	 April 1, 2007		Additions	Rei	tirements	N	1arch 31, 2008	e Within ne Year
Governmental Activities:								
Contracts and loans payable								
1999 Bishop Tile Drain Bond	\$ 255,000	\$	-	\$	(17,000)	\$	238,000	\$ 17,000
2007 Fire Truck Loan	163,835		-		(28,475)		135,360	25,835
Compensated absences	60,158	_	22,311			_	82,469	 
Total governmental activities								
- long-term liabilities	\$ 478,993	\$	22,311	\$	(45,475)	\$	455,829	\$ 42,835
<b>Business-type activities:</b>								 
Bonds payable								
1987 Revenue Refunding Bond	\$ 180,000	\$	-	\$	(25,000)	\$	155,000	\$ 25,000
1994 Special Assessment Sewer	10,000		-		(5,000)		5,000	5,000
1989 Water Supply System Ext. 2	150,000		-		(50,000)		100,000	50,000
Compensated absences	 28,783		8,226				37,009	 -
Total business-type activities								
- long-term liabilities	\$ 368,783	\$	8,226	\$	(80,000)	\$	297,009	\$ 80,000
Component unit:								
Bonds payable								
1994 Downtown Development	\$ 750,000	\$	-	\$	(75,000)	\$	675,000	\$ 75,000
2007 Downtown Development	-		1,000,000		-		1,000,000	-
Compensated absences	1,431		394				1,825	 
Total component unit	 							 
- long-term liabilities	\$ 751,431	\$	1,000,394	\$	(75,000)	\$	1,676,825	\$ 75,000

March 31, 2008

Annual debt service requirements to maturity for the above contractual obligations are as follows:

Year Ended	 Go	vernn	nental Activi	ties			Bus	iness	-type Activ	ities	
March 31,	 Principal		Interest		Total	P	rincipal		nterest		Total
2009	\$ 42,835	\$	16,390	\$	59,225	\$	80,000	\$	14,324	\$	94,324
2010	43,821		14,605		58,426		80,000		9,094		89,094
2011	44,844		12,783		57,627		30,000		5,650		35,650
2012	49,307		10,841		60,148		35,000		3,954		38,954
2013	46,353		8,767		55,120		35,000		1,978		36,978
2014-2018	119,000		22,345		141,345		-		-		-
2019	 27,200		680		27,880						
	\$ 373,360	\$	86,411	\$	459,771	\$	260,000	\$	35,000	\$	295,000
Year Ended		Com	ponent Unit								
March 31,	 Principal		Interest	_	Total						
2009	\$ 75,000	\$	97,136	\$	172,136						
2010	175,000		80,420		255,420						
2011	185,000		70,119		255,119						
2012	190,000		59,466		249,466						
2013	195,000		48,557		243,557						
2014-2018	730,000		100,487		830,487						
2019	 125,000		6,344	_	131,344						
	\$ 1,675,000	\$	462,529	\$	2,137,529						

### NOTE 7: DISAGGREGATED RECEIVABLE AND PAYABLE BALANCES

Receivables and payables as of year end in the aggregate are as follows:

	 overnmental Activities	Business-Type Activities		Component Unit	
Receivables:					
Property taxes	\$ 88,576	\$	-	\$	44,409
Accounts	1,350,933		505,007		339,404
Special assessments	31,336		376,596		-
Intergovernmental	 75,961				38,391
Total receivables	\$ 1,546,806	\$	881,603	\$	422,204
Accounts payable and accrued expenses:					
Accounts	\$ 67,789	\$	75,783	\$	14,988
Payroll and related liabilities	24,414		6,574		366
Deposits payable	5,650		25,181		-
Accrued interest	8,716		7,878		50,786
Intergovernmental	 38,391				
Total accounts payable and accrued expenses	\$ 144,960	\$	115,416	\$	66,140

March 31, 2008

### NOTE 8: INTERFUND BALANCES AND TRANSFERS

The composition of interfund receivable and payable balances at March 31, 2008 is as follows:

Receivable Fund	Payable Fund	Amount			
General Fund	Water Fund	\$ 276			
Sewer Fund	Water Fund	117,550			
		\$ 117,826			

The Township expects these balances to be repaid within one year.

There were no interfund receivable and payable balances at March 31, 2008.

Interfund transfers during the fiscal year were as follows:

Funds Transferred From	Funds Transferred To	Amount		
General Fund	Fire Fund	\$	24,000	
General Fund	Park Fund		93,200	
General Fund	Road Improvement Revolving Fund		35,000	
General Fund	Capital Improvements Fund		30,000	
		\$	182,200	

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the various funds to finance various programs accounted for in other funds in accordance with budgetary authorizations.

### **NOTE 9: RISK MANAGEMENT**

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance to cover any potential claims associated with these risks.

Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in the past three fiscal years.

### NOTE 10: EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS

### **Defined Contribution Plan:**

The Township's Public Employee Retirement System (PERS) is a single-employer PERS that administers the Township's defined contribution plan for its municipal employees. The PERS prepares

March 31, 2008

and distributes separate financial statements as required by the state statute but its financial statements are also included in a Trust Fund of the Township's reporting entity. The Township is the only non-employee contributor to the pension plan. All full time employees of the Township, with the exception of the Township Manager, are covered by the defined contribution pension plan. As of March 31, 2008, the pension plan's current membership was 17 employees.

A defined contribution pension plan provides pension benefits in return for services rendered, provides and individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive.

Under a defined contribution pension plan, the benefits a participant will receive depend solely on the amount contributed to the participant's account and returned earned on investments of those contributions. As established by state statute, all full-time municipal employees of the Township must participate in the pension plan from the date they are hired. Contributions made by the employee vest immediately and contributions made by the Township vest after 2 years of full-time employment. An employee that leaves the employment of the Township is entitled to his or her contribution and the Township's contributions if vesting requirements are satisfied, plus interest earnings. Each employee must contribute 5% of his or her gross earnings to the pension plan and may voluntarily contribute an additional 7%.

During the year, the Township's required and actual contributions amounted to \$77,554. The Township's policy is to fund pension costs representing 8 to 12 percent of the annual salaries of covered employees, as follows:

	Non-Union	Police Union	Union Local
Township contribution rate	8-12%	12%	10%
Employee contribution rate	5%	5%	5%

### **Post Employment Benefits:**

In addition to the pension benefits described above, the Township provides \$400 in post-retirement health insurance coverage per month for retirees from the police department and the Teamsters bargaining unit. The retiree must have attained the age of fifty-five (55) years and completed at least twenty-five (25) years of service. The employee will be provided the \$400 per month only until the age of sixty-five (65) or becomes eligible for Medicare, whichever occurs first. In the current year, no one received benefits; accordingly, there were no expenditures.

### **Deferred Compensation Plan:**

The Township offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to all employees, permits them to defer a portion of their current salary until future years. The deferred compensation is not available to the employees until termination, retirement, death or unforeseeable emergency.

**Upcoming Reporting Change** - The Governmental Accounting Standards Board has recently released Statement Number 45, *Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions*. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year beginning April 1, 2009.

March 31, 2008

# NOTE 11: FUND EQUITY

Specific reservations on fund equity include:

**Reserved for prepaid expenditures** – This reserve was created to indicate that the portion of fund balance represented by prepaid expenditures is not available for appropriation.

### **NOTE 12: PRIOR PERIOD ADJUSTMENT**

### **Correction of an Error:**

Accounts receivable in the Sewer Fund was overstated in the prior year. The effect on beginning net assets is as follows:

	 Sewer Fund	<i>B</i>	usiness-type Activities
Net assets at March 31, 2007, previously stated	\$ 8,482,165	\$	14,448,703
Adjust overstatement of accounts receivable	 (125,147)		(125,147)
Net assets at March 31, 2007, restated	\$ 8,357,018	\$	14,323,556



# **BUDGETARY COMPARISON SCHEDULE**

	Budgeted	d Amounts		Actual Over (Under)	
	Original	Final	Actual	Final Budget	
Revenues:					
Property taxes	\$ 297,250	\$ 297,250	\$ 312,463	\$ 15,213	
Licenses and permits	30,000	30,000	35,489	5,489	
State grants	489,000	489,000	493,029	4,029	
Contributions from other units	-	-	15,992	15,992	
Charges for services	229,963	229,963	210,215	(19,748)	
Interest and rents	61,900	61,900	47,307	(14,593)	
Other revenue	58,000	62,800	72,883	10,083	
Total revenues	1,166,113	1,170,913	1,187,378	16,465	
Expenditures:					
Current					
General government	635,114	628,905	578,052	(50,853)	
Public works	122,157	122,157	94,941	(27,216)	
Community and economic development	41,960	39,460	27,228	(12,232)	
Other	17,000	15,500	15,084	(416)	
Capital outlay	154,100	157,100	32,772	(124,328)	
Debt service	17.000	17,000	17.000		
Principal	17,000	17,000	17,000	(2.212)	
Interest and fees	14,440	14,440	12,228	(2,212)	
Total expenditures	1,001,771	994,562	777,305	(217,257)	
Excess (deficiency) of					
revenues over expenditures	164,342	176,351	410,073	233,722	
Other financing sources (uses):					
Transfers from other funds	26,000	26,000	-	(26,000)	
Transfer to other funds	(182,200)	,	(182,200)		
Total other financing sources (uses)	(156,200)	(156,200)	(182,200)	(26,000)	
Net change in fund balance	8,142	20,151	227,873	207,722	
Fund balance, beginning of year	946,405	946,405	946,405		
Fund balance, end of year	\$ 954,547	\$ 966,556	\$ 1,174,278	\$ 207,722	

### POLICE FUND

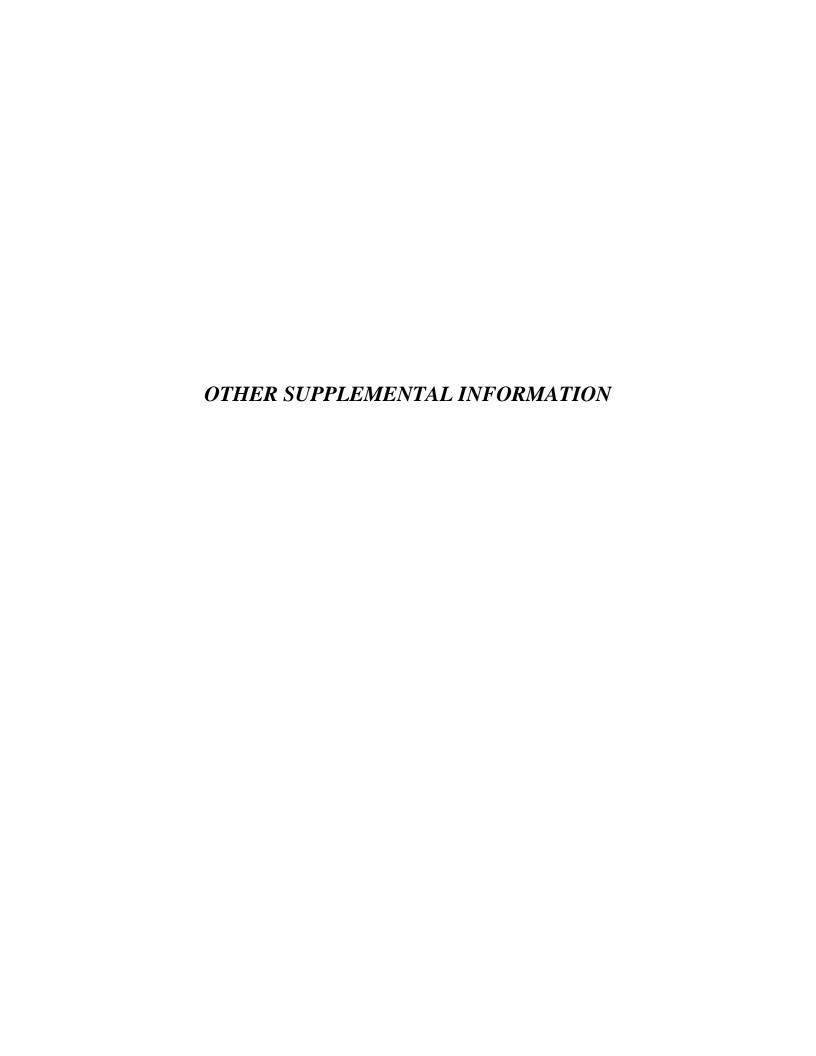
# **BUDGETARY COMPARISON SCHEDULE**

							1	Actual
		Budgeted	Am	ounts			Ove	r (Under)
	_ (	Original		Final	Actual		Final Budget	
Revenues:								
Property taxes	\$	598,050	\$	598,050	\$	660,539	\$	62,489
State grants		4,100		4,100		5,410		1,310
Contributions from other units		6,000		6,000		-		(6,000)
Charges for services		3,000		3,000		750		(2,250)
Fines and forfeits		12,500		12,500		12,158		(342)
Interest and rents		17,300		17,300		10,610		(6,690)
Other revenue		950	_	950		1,967		1,017
Total revenues		641,900		641,900		691,434		49,534
Expenditures:								
Current								
Public safety		611,634		617,834		628,500		10,666
Capital outlay		49,000		39,000		38,749		(251)
Total expenditures		660,634		656,834	_	667,249		10,415
Net change in fund balance		(18,734)		(14,934)		24,185		39,119
Fund balance, beginning of year		803,341		803,341		803,341		
Fund balance, end of year	\$	784,607	\$	788,407	\$	827,526	\$	39,119

### REFUSE COLLECTION FUND

# **BUDGETARY COMPARISON SCHEDULE**

						4	Actual	
	 Budgeted Amounts					Ove	r (Under)	
	 Original		Final		Actual		Final Budget	
Revenues:								
Charges for services	\$ 340,050	\$	340,050	\$	368,250	\$	28,200	
Interest and rents	6,500		6,500		7,006		506	
Other revenue	 7,100		100		3,206		3,106	
Total revenues	 353,650		346,650		378,462		31,812	
<b>Expenditures:</b>								
Current								
Public works	 381,419		349,119		340,436		(8,683)	
Total expenditures	 381,419		349,119		340,436		(8,683)	
Net change in fund balance	(27,769)		(2,469)		38,026		40,495	
Fund balance, beginning of year	 578,883	_	578,883		578,883			
Fund balance, end of year	\$ 551,114	\$	576,414	\$	616,909	\$	40,495	



# **DETAILED SCHEDULE OF REVENUES**

Current Taxes:	
Property taxes	\$ 229,858
Trailer tax	458
Penalties and interest on taxes	566
Administration fees	81,282
Payment in lieu of taxes	 299
	 312,463
Licenses and permits:	
CATV franchise fees	 35,489
State Grants:	
Summer tax collection reimbursement	9,615
State revenue sharing - sales tax	 483,414
	 493,029
Contribution from other units:	15 000
Downtown Development Authority - administrative charge	 15,992
Charges for services:	
Cemetery fees	13,916
Appeals fees	5,565
Administrative charges to other funds	190,734
-	210,215
Interest and rents:	 
Interest	34,797
Rents	 12,510
	 47,307
Other Revenue:	
Special assessments	46,567
Reimbursements	16,219
Other	 10,097
	 72,883
Total revenues	\$ 1,187,378

# **DETAILED SCHEDULE OF EXPENDITURES**

Expenditures:	
General Government:	
Trustees:	Φ 0.450
Personnel	\$ 8,450
Fringe benefits Conferences and workshops	647 3,729
Conferences and workshops	12,826
c ·	12,020
Supervisor:	10.560
Personnel	10,560
Fringe benefits	1,893
Education and training	<u>759</u> 13,212
	13,212
Administrative Services:	202.406
Personnel	203,496
Fringe benefits	43,012
Supplies	7,427
Contracted services	8,400
Telephone	2,761
Transportation	32
Dues and memberships	1,207
Education and training	78
Printing and publications	37
Repairs and maintenance Other	1,913 414
Other	268,777
Ti. 16	208,777
Fiscal Services:	10.00
Personnel	48,936
Fringe benefits	22,234
Supplies	2,465
Dues and memberships	265
Conferences and workshops	47
Repairs and maintenance Other	10,038 128
Other	84,113
Clerk:	10.702
Personnel	18,702
Fringe benefits	5,984
Supplies	1,152
Transportation	105
Dues and memberships	4,585
Conferences and workshops	321
Printing and publications	842
Other	21 775
	31,775
Audit: Contracted services	2.200
Contracted services	2,200

# DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Year Ended March 31, 2008

General Government, continued: Board of Review:	
Personnel	1,250
Fringe benefits	96
Supplies	1
Treasurer:	1,347
Personnel	17,094
Fringe benefits	3,714
Supplies	6,081
Contracted services	12,791
Mileage	60
Dues and memberships	477
Education and training	1,618
Repairs and maintenance	420
Other	
Assessor:	42,477
Personnel	37,424
Fringe benefits	4,256
Supplies	4,530
Printing and publications	610
Repairs and maintenance	1,015
Other	139
	47,974
Elections:	
Supplies	865
Contracted services	3,686
Printing and publications	361
Repairs and maintenance	1,895
Other	31
Offices and Other Buildings:	6,838
Personnel	2,718
Fringe benefits	893
Supplies	112
Telephone	37
Utilities	9,478
Repairs and maintenance	17,341
•	30,579
Attorney:	
Contracted services	4 614

4,614

Contracted services

# DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Expenditures, continued:	
General Government, continued:	
Cemetery: Personnel	3,722
Fringe benefits	413
Supplies	2,670
Repairs and maintenance	10,311
repairs and maintenance	17,116
Community Hall:	
Personnel	6,223
Fringe benefits	476
Supplies	404
Telephone	551
Utilities	4,405
Repairs and maintenance	1,767
Other	378
	14,204
Total general government	578,052
Public Works:	
Department of Public Works:	
Personnel	3,228
Fringe benefits	247
Supplies	2,177
Contracted services	10,928
Transportation	244
Repairs and maintenance	543
	17,367
Sidewalks:	
Contracted services	71
Drains:	
Contracted services	34,225
Roads:	
Contracted services	16,128
Street Lighting:	
Utilities	27,150
Total public works	94,941

# DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Expenditures, continued: Community and Economic Development:	
Planning Commission:	
Personnel	2,438
Fringe benefits	184
Supplies	179
Contracted services	7,644
Dues and memberships	625
Printing and publications	863
Other	56
	11,989
Zoning Board of Appeals:	
Personnel	360
Fringe benefits	28
Other	41
	429
Community Development:	
Printing and publications	12,254
Other	2,556
	14,810
Total community and economic development	27,228
Other:	
Insurance	14,786
Tax tribunal refunds ordered	298
	15,084
Capital Outlay:	
General government	32,772
Debt Service:	
Principal	17,000
Interest and fees	12,228
	29,228
Total expenditures	777,305
Other Financing Uses:	
Transfer to other funds	182,200
Total expenditures and other financing uses	\$ 959,505

### NONMAJOR GOVERNMENTAL FUNDS

# **COMBINING BALANCE SHEET**

	Special Revenue Funds				<u> </u>
	Fire Fund		Park Fund	In	uilding spection Fund
Assets:					
Cash and cash equivalents	\$ 22,23		104,496	\$	24,001
Taxes receivable	6,05		-		-
Accounts receivable	2,88		=		123
Accounts receivable - tax account	102,66	<u>4</u> _			
Total assets	\$ 133,83	<u>\$</u>	104,496	\$	24,124
Liabilities and Fund Balances:					
Liabilities:					
Accounts payable	\$ 1,82	1 \$	2,273	\$	171
Accrued expenses	-		662		1,487
Deposits payable			4,250		
Total liabilities	1,82	<u>1</u> _	7,185		1,658
Fund balances:					
Unreserved:					
Special revenue funds	132,01	7	97,311		22,466
Capital projects funds					
Total fund balances	132,01	<u> </u>	97,311		22,466
Total liabilities and fund balances	<u>\$ 133,83</u>	<u>\$</u>	104,496	\$	24,124

	Capital Pro	jects	Funds		
-	Road provement evolving Fund		Capital provements Fund		Total onmajor vernmental Funds
\$	133,391	\$	108,169	\$	392,290
	-		-		6,055
	-		-		3,009
					102,664
\$	133,391	\$	108,169	\$	504,018
\$	- - -	\$	- - -	\$	4,265 2,149 4,250
	-			_	10,664
	-		-		251,794
	133,391		108,169		241,560
	133,391		108,169		493,354
\$	133,391	\$	108,169	\$	504,018

### NONMAJOR GOVERNMENTAL FUNDS

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

Revenues:         Fire prude         Fire prude         Building Inspection prude           Property taxes         \$115,585         \$ -         \$ 87,552           Licenses and permits         -         -         -         87,552           State grants         -		Spec	Special Revenue Funds			
Property taxes         \$115,585         -         -           Licenses and permits         -         -         87,552           State grants         2,703         -         -           Interest and rents         534         24,734         -           Other revenue         10,584         29,787         -           Total revenues         129,406         54,521         87,552           Expenditures:           Current         -         104,777         -           Public safety         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         -         -         104,777         -           Principal         28,475         -         -         -           Interest and fees         2,525         -         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses)           Total other financing sources (u				Inspection		
Licenses and permits         -         -         87,552           State grants         2,703         -         -           Interest and rents         534         24,734         -           Other revenue         10,584         29,787         -           Total revenues         129,406         54,521         87,552           Expenditures:         -         104,777         -           Current         -         104,777         -           Public safety         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         -         104,777         -           Interest and fees         2,525         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Total other financing sources (uses)         24,000		Φ 115 505	Φ	Ф		
State grants         2,703         -         -           Interest and rents         534         24,734         -           Other revenue         10,584         29,787         -           Total revenues         129,406         54,521         87,552           Expenditures:         Total revenues         82,625         -         67,597           Public safety         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         Principal         28,475         -         -           Interest and fees         2,525         -         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878 <td< td=""><td></td><td>\$ 115,585</td><td>\$ -</td><td></td></td<>		\$ 115,585	\$ -			
Interest and rents         534         24,734         -           Other revenue         10,584         29,787         -           Total revenues         129,406         54,521         87,552           Expenditures:           Current         ***         ***         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         ***         Principal         28,475         -         -           Principal         28,475         -         -         -           Interest and fees         2,525         -         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses)         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	÷	2.703	_	-		
Expenditures:         Current         82,625         -         67,597           Public safety         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         -         -         -         -           Principal         28,475         -         -         -           Interest and fees         2,525         -         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511			24,734	_		
Expenditures:           Current         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         -         -         -         -           Principal         28,475         -         -         -           Interest and fees         2,525         -         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Other revenue	10,584				
Current         Public safety         82,625         -         67,597           Recreation and culture         -         104,777         -           Capital outlay         18,642         26,981         -           Debt service         -         -         -           Principal         28,475         -         -           Interest and fees         2,525         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Total revenues	129,406	54,521	87,552		
Public safety       82,625       -       67,597         Recreation and culture       -       104,777       -         Capital outlay       18,642       26,981       -         Debt service       -       -       -         Principal       28,475       -       -         Interest and fees       2,525       -       -         Total expenditures       132,267       131,758       67,597         Excess (deficiency) of revenues over expenditures       (2,861)       (77,237)       19,955         Other financing sources (uses):       24,000       93,200       -         Total other financing sources (uses)       24,000       93,200       -         Net change in fund balances       21,139       15,963       19,955         Fund balances, beginning of year       110,878       81,348       2,511	<u>-</u>					
Capital outlay       18,642       26,981       -         Debt service       28,475       -       -         Principal       28,475       -       -         Interest and fees       2,525       -       -         Total expenditures       132,267       131,758       67,597         Excess (deficiency) of revenues over expenditures       (2,861)       (77,237)       19,955         Other financing sources (uses):       24,000       93,200       -         Total other financing sources (uses)       24,000       93,200       -         Net change in fund balances       21,139       15,963       19,955         Fund balances, beginning of year       110,878       81,348       2,511		82,625	-	67,597		
Debt service         Principal         28,475         -         -           Interest and fees         2,525         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Recreation and culture	· -	104,777	-		
Principal         28,475         -         -           Interest and fees         2,525         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511		18,642	26,981	-		
Interest and fees         2,525         -         -           Total expenditures         132,267         131,758         67,597           Excess (deficiency) of revenues over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):         24,000         93,200         -           Transfer from other funds         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511						
Total expenditures       132,267       131,758       67,597         Excess (deficiency) of revenues over expenditures       (2,861)       (77,237)       19,955         Other financing sources (uses):         Transfer from other funds       24,000       93,200       -         Total other financing sources (uses)       24,000       93,200       -         Net change in fund balances       21,139       15,963       19,955         Fund balances, beginning of year       110,878       81,348       2,511	<u>*</u>		-	-		
Excess (deficiency) of revenues over expenditures       (2,861)       (77,237)       19,955         Other financing sources (uses):       24,000       93,200       -         Total other financing sources (uses)       24,000       93,200       -         Net change in fund balances       21,139       15,963       19,955         Fund balances, beginning of year       110,878       81,348       2,511	Interest and fees			<del></del>		
over expenditures         (2,861)         (77,237)         19,955           Other financing sources (uses):           Transfer from other funds         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Total expenditures	132,267	131,758	67,597		
Other financing sources (uses):           Transfer from other funds         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Excess (deficiency) of revenues					
Transfer from other funds         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	over expenditures	(2,861)	(77,237)	19,955		
Transfer from other funds         24,000         93,200         -           Total other financing sources (uses)         24,000         93,200         -           Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511	Other financing sources (uses):					
Net change in fund balances         21,139         15,963         19,955           Fund balances, beginning of year         110,878         81,348         2,511		24,000	93,200			
Fund balances, beginning of year <u>110,878</u> <u>81,348</u> <u>2,511</u>	Total other financing sources (uses)	24,000	93,200			
	Net change in fund balances	21,139	15,963	19,955		
Fund balances, end of year \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Fund balances, beginning of year	110,878	81,348	2,511		
	Fund balances, end of year	\$ 132,017	\$ 97,311	\$ 22,466		

	Road				Total
Imp	rovement	(	Capital	N	onmajor
Re	evolving	Imp	rovements	Gov	ernmental
	Fund		Fund		Funds
\$	-	\$	-	\$	115,585
	-		-		87,552
	11,441		-		14,144
	3,675		2,979		31,922
					40,371
	15,116		2,979		289,574
	-		-		150,222
	-		-		104,777
	-		-		45,623
	-		-		28,475
				_	2,525
		_			331,622
	15,116		2,979		(42,048)
	35,000		30,000		182,200
				_	
	35,000		30,000	_	182,200
	50,116		32,979		140,152
	83,275		75,190		353,202
\$	133,391	\$	108,169	\$	493,354

# TITTABAWASSEE TOWNSHIP

### COMPONENT UNIT

# **BALANCE SHEET**

	Downtown Development Authority	
Assets:		
Cash and cash equivalents	\$ 120,889	
Taxes receivable	44,409	
Accounts receivable - tax account	339,404	
Due from primary government	38,391	
Total assets	\$ 543,093	
Liabilities and Fund Balance:		
Liabilities:		
Accounts payable	\$ 14,988	
Accrued expenses	366	
Deferred revenue	21,650	
Total liabilities	37,004	
Fund balance:		
Unreserved	506,089	
Total fund balance	506,089	
Total liabilities and fund balance	\$ 543,093	
	continued	

# TITTABAWASSEE TOWNSHIP

### **COMPONENT UNIT**

# **BALANCE SHEET, continued**

March 31, 2008

### RECONCILIATION OF FUND BALANCE TO NET ASSETS:

Total fund balance for the component unit		\$ 506,089
Total net assets reported for the component unit in the statement of of net assets is different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Governmental capital assets	1,278,424	
Less accumulated depreciation	(8,796)	1,269,628
Certain receivables are not available to pay for current period expenditures and therefore are deferred in the funds.		
Property taxes		21,650
Certain liabilities are not due and payable in the current period and are not reported in the funds.		
Accrued interest	(50,786)	
Compensated absences	(1,825)	(52,611)
Long-term liabilities are not due and payable in the current period and therefore		(1 675 000)
are not reported in the fund liabilities.		(1,675,000)
Net assets of the component unit		\$ 69,756

### **COMPONENT UNIT**

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE

	Downtown Development Authority
Revenues:	4 400 777
Property taxes Interest and rents	\$ 409,775 20,112
Other revenue	20,112
Other revenue	
Total revenues	429,977
Expenditures:	
Current	
Community and economic development	103,085
Capital outlay Debt service	1,191,136
Principal Principal	75,000
Interest and fees	50,275
Total expenditures	1,419,496
Excess (deficiency) of revenues	
over expenditures	(989,519)
Other financing sources:	
Proceeds from bond issuance	1,000,000
Total other financing sources	1,000,000
Net change in fund balance	10,481
Fund balance, beginning of year	495,608
Fund balance, end of year	\$ 506,089
	continued

### **COMPONENT UNIT**

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE, continued

March 31, 2008

# RECONCILIATION OF CHANGE IN FUND BALANCE TO CHANGE IN NET ASSETS:

Net change in fund balance - component unit		\$	10,481
Total change in net assets reported for component unit in the statement of activities is different because:			
Component unit fund statements report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives and reported as depreciation expense.			
Capital outlay	1,191,136		
Less depreciation expense	(1,500)		1,189,636
Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the funds.			
Property taxes			(22,691)
Bond proceeds are reported as other financing sources in the funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities.			(1,000,000)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the component unit fund statements.			
Change in accrued interest payable	(28,911)		
Change in compensated absences payable	(394)		
Repayments of long-term debt	75,000	_	45,695
Change in net assets of governmental activities		\$	223,121

### FIDUCIARY FUNDS – AGENCY FUNDS

# COMBINING STATEMENT OF CHANGES IN ASSETS AND IABILITIES

Year Ended March 31, 2008

Tax Collection Fund	A	April 1, 2007		Additions	Γ	Deductions	March 31, 2008	
Assets:		2007		Idditions		cunctions	_	2000
Cash and cash equivalents	\$	14,198	\$	7,746,641	\$	5,779,224	\$	1,981,615
Total assets	\$	14,198	\$	7,746,641	\$	5,779,224	\$	1,981,615
Liabilities:								
Accounts payable	\$	14,198	\$	1,748,975	\$	14,198	\$	1,748,975
Due to other governmental units			_	5,997,666		5,765,026		232,640
Total liabilities	\$	14,198	\$	7,746,641	\$	5,779,224	\$	1,981,615
Trust and Agency Fund	A	April 1,					A	Iarch 31,
		2007		Additions	L	Deductions		2008
Assets:								
Cash and cash equivalents	\$	13,779	\$	43,300	\$	20,224	\$	36,855
Total assets	\$	13,779	\$	43,300	\$	20,224	\$	36,855
Liabilities:								
Accounts payable	\$	391	\$	1,219	\$	-	\$	1,610
Due to other governmental units	-	13,388		42,081		20,224		35,245
Total liabilities	\$	13,779	\$	43,300	\$	20,224	\$	36,855
Payroll Fund	A	April 1,					A	Iarch 31,
		2007		Additions	L	Deductions		2008
Assets:								
Cash and cash equivalents	\$	6,422	\$	1,287,388	\$	1,289,855	\$	3,955
Total assets	\$	6,422	\$	1,287,388	\$	1,289,855	\$	3,955
Liabilities:								
Accounts payable	\$	6,422	\$	901,637	\$	904,104	\$	3,955
Due to other governmental units				385,751		385,751		
Total liabilities	\$	6,422	\$	1,287,388	\$	1,289,855	\$	3,955

continued

### FIDUCIARY FUNDS – AGENCY FUNDS

# COMBINING STATEMENT OF CHANGES IN ASSETS AND IABILITIES, continued

Total Agency Funds	A	April 1,					1	Aarch 31,
	2007		Additions		Deductions		2008	
Assets:								
Cash and cash equivalents	\$	34,399	\$	9,077,329	\$	7,089,303	\$	2,022,425
Total assets	\$	34,399	\$	9,077,329	\$	7,089,303	\$	2,022,425
Liabilities:								
Accounts payable	\$	21,011	\$	2,651,831	\$	918,302	\$	1,754,540
Due to other governmental units		13,388	_	6,425,498		6,171,001		267,885
Total liabilities	\$	34,399	\$	9,077,329	\$	7,089,303	\$	2,022,425

### **GOVERNMENTAL ACTIVITIES**

# SCHEDULE OF INDEBTEDNESS

March 31, 2008

### 1999 COUNTY BOND - BISHOP TILE DRAIN

Original issu	ie amount	\$ 340,000
Less:	Principal paid in prior years Principal paid in current year	 (85,000) (17,000)
Balance pay	\$ 238,000	

Balance payable as follows:

Fiscal Year Ended	Interest Rate	<u> Pri</u>	ncipal due	Int	erest due	Inte	erest due	_	Total Annual Juirement
2009	5.75%	\$	17,000	\$	5,812	\$	5,413	\$	28,225
2010	5.75%		17,000		5,413		5,013		27,426
2011	5.75%		17,000		5,013		4,614		26,627
2012	5.75%		20,400		4,614		4,134		29,148
2013	5.75%		20,400		4,134		3,645		28,179
2014	5.75%		20,400		3,645		3,145		27,190
2015	5.75%		23,800		3,145		2,550		29,495
2016	5.75%		23,800		2,550		1,955		28,305
2017	5.75%		23,800		1,955		1,360		27,115
2018	5.75%		27,200		1,360		680		29,240
2019	5.75%		27,200		680		-		27,880
		\$	238,000	\$	38,321	\$	32,509	\$	308,830

### 2007 FIRE TRUCK LOAN

Balance paya	\$ 135,360	
Less:	Principal paid in prior years Principal paid in current year	 (28,475)
Original issue	e amount	\$ 163,835

Fiscal Year Ended	Interest Rate	<u> Prii</u>	ncipal due	Inte	erest due	_	Total Annual quirement
2009	3.75%	\$	25,835	\$	5,165	\$	31,000
2010	3.75%		26,821		4,179		31,000
2011	3.75%		27,844		3,156		31,000
2012	3.75%		28,907		2,093		31,000
2013	3.75%		25,953		988		26,941
		\$	135,360	\$	15,581	\$	150,941

### **BUSINESS-TYPE ACTIVITIES**

# SCHEDULE OF INDEBTEDNESS

March 31, 2008

# 1987 WATER REVENUE REFUNDING BONDS

Original issu	ue amount	\$ 335,000
Less:	Principal paid in prior years Principal paid in current year	 (155,000) (25,000)
Balance pay	\$ 155,000	

Balance payable as follows:

Fiscal Year Ended	Interest Rate	<u>Prii</u>	ncipal due	Inte	erest due	Inte	erest due	Total Annual Juirement
2009	8.10%	\$	25,000	\$	4,378	\$	4,378	\$ 33,756
2010	8.10%		30,000		3,672		3,672	37,344
2011	8.10%		30,000		2,825		2,825	35,650
2012	8.10%		35,000		1,977		1,977	38,954
2013	8.10%		35,000		989	-	989	 36,978
		\$	155,000	\$	13,841	\$	13,841	\$ 182,682

### 1994 SPECIAL ASSESSMENT SEWER BONDS

Original issu	ue amount	\$ 130,000
Less:	Principal paid in prior years Principal paid in current year	 (120,000) (5,000)
Balance pay	\$ 5,000	

Fiscal Year Ended	Interest Rate	<u>Prin</u>	cipal due	Inter	rest due	Inter	est due	$\boldsymbol{A}$	Total nnual uirement
2009	6.35%	\$	5,000	\$	159	\$	159	\$	5,318

### **BUSINESS-TYPE ACTIVITIES**

# SCHEDULE OF INDEBTEDNESS

March 31, 2008

### 1989 COUNTY BOND - WATER SUPPLY SYSTEM EXTENSION NO. 2

Original issue amount \$ 575,000

Less: Principal paid in prior years (425,000)

Principal paid in current year (50,000)

Balance payable at March 31, 2008 \$ 100,000

Fiscal Year Ended	Interest Rate	<u>Pri</u>	ncipal due_	Inte	erest due	Inte	rest due	Total Annual quirement
2009	7.00%	\$	50,000	\$	3,500	\$	1,750	\$ 55,250
2010	7.00%		50,000		1,750		-	 51,750
		\$	100,000	\$	5,250	\$	1,750	\$ 107,000

### **COMPONENT UNIT**

### SCHEDULE OF INDEBTEDNESS

March 31, 2008

### 1994 DOWNTOWN DEVELOPMENT BONDS

Original issue amount \$ 1,105,000

Less: Principal paid in prior years (355,000)

Principal paid in current year (75,000)

Balance payable at March 31, 2008 \$ 675,000

Balance payable as follows:

Fiscal Year Ended	Interest Rate			rincipal due Interest due			erest due	Total Annual <u>Requirement</u>		
2009	7.00%	\$	75,000	\$	23,625	\$	21,000	\$	119,625	
2010	7.00%		100,000		21,000		17,500		138,500	
2011	7.00%		100,000		17,500		14,000		131,500	
2012	7.00%		100,000		14,000		10,500		124,500	
2013	7.00%		100,000		10,500		7,000		117,500	
2014	7.00%		100,000		7,000		3,500		110,500	
2015	7.00%		100,000		3,500				103,500	
		\$	675,000	\$	97,125	\$	73,500	\$	845,625	

### 2007 GENERAL OBLIGATION LIMITED TAX DEVELOPMENT BONDS, SERIES A

Original issue amount \$ 1,000,000

Less: Principal paid in prior years Principal paid in current year 
Balance payable at March 31, 2008 \$ 1,000,000

Fiscal Year Ended	Interest Rate	Principal due	Interest due	Interest due	Total Annual Requirement
Tear Enaea	Kate	Frincipai aue	Interest aue	Interest aue	Kequiremeni
2009	4.10%	\$ -	\$ 30,782	\$ 21,729	\$ 52,511
2010	4.10%	75,000	21,729	20,191	116,920
2011	4.15%	85,000	20,191	18,428	123,619
2012	4.20%	90,000	18,428	16,537	124,965
2013	4.25%	95,000	16,538	14,518	126,056
2014	4.30%	95,000	14,519	12,476	121,995
2015	4.35%	100,000	12,476	10,301	122,777
2016	4.40%	105,000	10,301	7,991	123,292
2017	4.45%	110,000	7,991	5,544	123,535
2018	4.50%	120,000	5,544	2,844	128,388
2019	4.55%	125,000	2,844		127,844
		\$ 1,000,000	\$ 161,343	<u>\$ 130,559</u>	\$ 1,291,902



60 Harrow Lane Saginaw, Michigan 48638

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# REQUIRED COMMUNICATION TO TITTABAWASSEE TOWNSHIP IN ACCORDANCE WITH PROFESSIONAL STANDARDS

To the Township Board Tittabawassee Township

We have audited the financial statements of the governmental activities, the business-type activities, the component unit, each major fund, and the aggregate remaining fund information of Tittabawassee Township for the year ended March 31, 2008, and have issued our report thereon dated August 21, 2008. Professional standards require that we provide you with the following information related to our audit.

### Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated April 9, 2008, our responsibility, as described by professional standards, is to express an opinion about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

#### Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our engagement letter.

### Significant Accounting Policies

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by Tittabawassee Township are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

### **Accounting Estimates**

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates may be particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no sensitive estimates affecting the financial statements.

### **Disclosures**

The disclosures in the financial statements are neutral, consistent, and clear. Certain financial statement disclosures may be particularly sensitive because of their significance to financial statement users.

### <u>Difficulties Encountered in Performing the Audit</u>

We encountered no difficulties in performing and completing our audit.

### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements, if any.

### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated August 21, 2008.

### **Management Consultations with Other Independent Accountants**

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### **Discussions with Management**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### **Internal Control Matters**

In planning and performing our audit of the financial statements of Tittabawassee Township as of and for the year ended March 31, 2008, in accordance with auditing standards generally accepted in the United States of America, we considered Tittabawassee Township's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control. Accordingly, we do not express an opinion on the effectiveness of the Municipality's internal control.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Municipality's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that misstatement of the Municipality's financial statements that is more than inconsequential will not be prevented or detected by the Municipality's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Municipality's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses as defined above.

Deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above, follow:

### Recording, Processing and Summarizing Accounting Data

Criteria: All governmental units are required to have in place internal controls over recording, processing, summarizing accounting data and preparing financial statements. SAS No. 112 requires us to communicate with you about this.

Conditions: As is the case with many smaller and medium-sized entities, the government has historically relied on its independent external auditors to assist in the recording, processing, summarizing accounting data and preparing financial statements as part of its external financial reporting process. Accordingly, the government has placed reliance on its external auditors, who cannot by definition be considered a part of the government's internal controls.

Cause: This condition was caused by the government's decision that it is more cost effective to have external auditors recommend the necessary adjusting journal entries to its general ledger and prepare the financial statements than to incur the time and expense for the government to perform these tasks internally.

Effect: As a result of this condition, the government lacks internal controls over the recording, processing, summarizing accounting data and preparing financial statements, and instead relied, in part, on its external auditors for assistance with this task.

View of Responsible Officials: The government has evaluated the cost versus benefit of establishing internal controls over the recording, processing, summarizing accounting data and preparing financial statements, and determined that it is in the best interests of the government to rely on its external auditors to recommend the necessary adjustments and preparation of the financial statements.

This communication is intended solely for the information and use of management, Township Board, and others within the Municipality, and is not intended to be and should not be used by anyone other than these specified parties.

Sincerely,

Berthiaume & Company Certified Public Accountants

Berthiaume & lo.

Saginaw, Michigan

August 21, 2008